Competition and Consumer Protection:

A Behavioral Economics Account

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Motivation

- When rational consumers form accurate (unbiased) perceptions of benefits and prices, competition promotes efficiency and protects consumers.
- But what if consumers are imperfectly rational and misperceive benefits and prices?

Outline

- Exogenous Misperceptions
- Endogenous Misperceptions
- Welfare Implications
- Policy Implications: Disclosure Regulation

- Framework of Analysis
 - Rational Choice Framework
 - Benefit: B
 - Price: P
 - Demand: D(B,P)
 - Revenue: $R(B,P) = D(B,P) \cdot P$
 - Profits: $\Pi(B,P,C) = R(B,P) D(B,P) \cdot C = D(B,P) \cdot (P-C)$

- Framework of Analysis
 - Behavioral Economics Framework
 - Perceived Benefit: \hat{B}
 - Perceived Price: \hat{P}
 - Demand: $D(\hat{B}, \hat{P})$
 - Revenue: $R(\hat{B}, \hat{P}, P) = D(\hat{B}, \hat{P}) \cdot P$
 - Profits:

$$P(\hat{B}, \hat{P}, P, C) = R(\hat{B}, \hat{P}, P) - D(\hat{B}, \hat{P}) \times C = D(\hat{B}, \hat{P}) \times (P - C)$$

- Framework of Analysis
 - Comparison
 - Rational Choice Framework

Profits:
$$\Pi(B,P,C) = D(B,P) \cdot (P - C)$$

Behavioral Economics Framework

Profits:
$$P(\hat{B}, \hat{P}, P, C) = D(\hat{B}, \hat{P}) \times (P - C)$$

- Framework of Analysis
 - Two Tradeoffs
 - Sellers want to increase B to increase D and R, but a higher B entails higher C.
 - Behavioral Model: Sellers can increase the perceived B and thus D, without incurring the cost of raising B.
 - Sellers want to reduce P to increase D and R, but also to increase P to increase R.
 - Behavioral Model: Sellers can reduce the perceived P and thus increase D, without reducing P.

- Framework of Analysis
 - Sellers gain from the divergence between
 - Perceived and actual benefit, and
 - Perceived and actual price.
 - Sellers will design their products, contracts and prices to maximize this divergence.

- Framework of Analysis
 - The Objects of Misperception
 - Product Attributes
 - Product Use (Use Patterns)

- A Simple Example
 - Setup
 - Credit Card
 - Used only for transacting. Balance paid in full each month
 - Forgetful consumer will miss the payment due date once
 - Issuer's Costs:
 - Fixed cost of 4
 - Variable cost of 2 per incidence of late payment
 - 2-Dimensional Price
 - Annual Fee: P1
 - Late Fee: P2
 - Total Price: P1 + P2

- A Simple Example
 - Misperception
 - Sophisticated Consumer: Accurately perceives the total price to be P1 + P2
 - Naïve Consumer: Perceived Total Price is P1
 - Contract Design
 - Sophisticated Consumer: Efficient (4,2) contract
 - → Total Price = 6

- Naïve Consumer
 - (4,2) contract → Perceived Total Price = 4
 - (0,6) contract → Perceived Total Price = 0

- Competition Can Lead to Mistake Correction
- Limits
 - Collective Action Problem (Beales, Craswell and Salop, 1981)
 - Solution: First-Mover Advantage
 - Physical Product
 - Contract / Pricing Scheme
 - Reduced Incentive to Disclose Product Use Information (Bar-Gill and Board, 2011)
 - Shrouding (Gabaix and Laibson, 2006)
 - Competition through Misperception (Glaeser, 2004)

Welfare Implications

Hindered Competition

- When consumers are imperfectly rational, sellers design excessively complex products, contracts and pricing schemes
 - Complexity hides the true cost of the product
 - Complexity allows sellers to reduce the perceived total price of the product

Hindered Competition

- Complexity increases the cost of comparison shopping → Less comparison shopping → Less competition
- Imperfect rationality exacerbates the adverse effects of complexity on comparison shopping and on competition
- Effects of hindered competition
 - Distributional: Sellers gain, consumers lose
 - Efficiency: Consumers are not matched with the most efficient seller

Distorted Competition

- Pricing driven by salience, not by cost structure
- Distortion 1: Product Use
 - Result of deviation from cost-based pricing
- Distortion 2: Product Choice
 - Perceived Total Price < Actual Total Price
 - Artificially Inflated Demand

Policy Implications: Disclosure Regulation

Disclosing Product Use Information

- Most disclosure mandates focus on product attribute information
- But consumers also make a lot of product use mistakes
- Sellers should be required to disclose product use information
 - They often have better use information than consumers
 - They are less likely to voluntarily disclose use information

Designing Optimal Disclosure Mandates

- Simple Disclosures for Consumers
 - TCO disclosures, combining product attribute and product use information
 - · With individual use information, when available
 - Examples
 - Cellphones
 - Consumer Credit the APR disclosure
 - TCO disclosures
 - Help consumers figure out if benefits exceed costs
 - Facilitate comparison shopping

Designing Optimal Disclosure Mandates

- Comprehensive Disclosures for Intermediaries and Sellers
 - In electronic form
 - Facilitate the work of intermediaries
 - Level the playing field between current providers and their competitors
 - See:
 - FCC, Notice of Inquiry: Consumer Information and Disclosure (2009)
 - Sunstein, Disclosure and Simplification as Regulatory Tools, Memorandum for the Heads of Executive Departments and Agencies (2010)

Conclusion

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- When consumers are imperfectly rational, we cannot rely on competition to guarantee efficiency and protect consumers
 - → Behavioral Market Failure with potentially substantial welfare costs
- Optimally designed disclosure mandates can help.